



**DoD Quarterly NAF Accounting Working Group**  
**Meeting Minutes**  
**Thursday June 26<sup>th</sup>, 2025**  
**0900 – 1000 EST**

**Attendees**

- OSD – MC&FP – Pentagon (Mark Center)
  - Mr. Gerald Holliday
- DFAS – Indianapolis
  - Mr. Robert Haines
- DFAS – Texarkana
  - Ms. Susan Bagley, Ms. Alicia Fryer
- Air Force AF-A1 – Pentagon
  - Ms. Connie Lipko, Ms. Lisa Hughes
- Air Force AFSVC – San Antonio
  - Ms. Kelly Kosiorek, Mr. Kevin Shambrock, Ms. Sharon Rivera-Avila
- Army Secretariat – Pentagon
  - Ms. Philanda Morgan, Mr. Herman Asberry
- Army HQDA DCS G-9 – Pentagon
  - Mr. Phillip Kitzko, Ms. Elizabeth Femrite
- Army IMCOM G-9 – San Antonio
  - Mr. Bryan Hartsell
- AAFES – Dallas
  - Mr. Jay Trapp, Mr. Sedric Thomas
- Navy Secretariat – Pentagon
  - Mr. Pedro Lopez
- Navy CNO – Pentagon
  - Mr. Animesh Banerjee
- Navy CNIC – Millington
  - Ms. Nancy Stephens, Ms. Jodi Sergeant, Mr. Timothy Pritchard, Ms. Jennifer Wilkinson
- Marine Corps MCCA – Quantico
  - Ms. Patricia Craddock, Ms. Victoria Galloway
- Deloitte
  - Ms. Brooke Eisele, Mr. Alex Rockelli, Mr. Griffin Otto



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### **Welcome and Introductions**

- Mr. Gerald Holliday asked if there were any objections to recording the meeting. Hearing no objections, the meeting was recorded via MS Teams.
- Mr. Holliday welcomed all participants to the meeting. He provided a self-introduction and a broad overview of the meeting agenda.
- Mr. Holliday requested new participants identify themselves and share a brief introduction.
  - Mr. Phil Kitzko and Mr. Griffin Otto provided brief introductions.

### **Administrative Updates**

- Mr. Holliday advised that DoDI updates are currently delayed due in part to the Under Secretary of Defense for Personnel and Readiness position being vacant. He noted that updates will resume once a political appointee is Senate confirmed and fills the role. He further advised that the new administration's review process may require some DoDIs to return for formal coordination.
- Mr. Holliday reported that he has been designated as the lead action officer for DoDI 1015.15. His goal is to prioritize updating this publication and expedite it through the DoD issuance process by concentrating on key issues. He further noted that the restructured version of DoDI 1015.15 into three volumes will streamline future revisions.
- Mr. Holliday stated that there are no personnel changes in the office due to a hiring freeze, but actions are underway to backfill the NAF Procurement and Construction Analyst position once human resources administrative issues are resolved.
- Mr. Holliday requested updates to the NAF accounting working group points of contact roster. He plans to send the current roster in a separate email for review and updates. Each organization may specify if someone should be on the calendar invite but not the roster.

### **PMR Dashboard Go-Live & Introduction**

- Mr. Alex Rockelli shared that the Program-Metric Report (PMR) Dashboard has been finalized after incorporating feedback received from previous demonstrations and discussions.
- Mr. Rockelli mentioned that the dashboard and training materials will be distributed to Military Service representatives following the meeting by Mr. Gerald Holliday, with users asked to confirm access and begin using the tool.
  - Mr. Holliday designated specific recipients for the dashboard and training materials and directed others to contact these individuals as Military Service POCs to request copies.



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- Mr. Rockelli stated that the dashboard supports annual program-metric reporting by providing insights, trends, and comparisons across MWR programs, with data from fiscal years (FYs) 2008 to 2024.
- Mr. Rockelli emphasized key PMR dashboard features which include the ability to view revenue, activities, net income, appropriated fund (APF) support to MWR programs, and many other trends over time, as well as drill down into specific programs.
- Mr. Holliday mentioned that plans are in place to resume Service one-on-one briefings (late July/August) to discuss trends and insights using the dashboard, with scheduling to be coordinated soon.

### **PMR Dashboard Demonstration**

- Mr. Rockelli explained that the PMR dashboards were built using Microsoft Power BI and can be accessed via Power BI or Microsoft Teams; detailed setup instructions will be included in the training materials.
- Mr. Rockelli provided a detailed review of the PMR dashboard's three main pages:
  - Revenue Summary: Overview of total revenue, NAF expenses, net income, and number of activities.
  - APF Summary: Metrics and trends for APF support, including year-over-year variances and APF funding standards met.
  - Program Deep Dive: Detailed analysis of individual programs, with filters by Service, fiscal year, and program.
- Mr. Rockelli demonstrated use cases scenarios including:
  - Identifying highest net income Category C programs (e.g., Recreation Machines, Recreational Lodging).
  - Comparing APF minimum funding standards for Category B programs across fiscal years and by Military Service.
  - Analyzing specific program trends (e.g., Recreational Swimming, Bowling), including revenue, expenses, APF funding, and net income.
- Mr. Alex Rockelli stated that the dashboard enables users to filter, drill down, and compare data across Military Services and FYs, supporting data-driven discussions and best practice identification.
- Mr. Holliday emphasized the dashboard's value in streamlining data access and reporting, supporting leadership briefings and decisions, and reducing reliance on manual spreadsheets.
- Mr. Holliday explained that dashboard files will be distributed to Military Services Secretariats and Headquarters Command financial managers. All other users should coordinate with their respective POCs to request access.



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### **NAFSGL Change Management**

- NAF Standard General Ledger (NAFSGL) Update:
  - Mr. Rockelli announced that NAFSGL version 6.0 was released in late May and can now be accessed on the [DoD NAF Accounting Website](#), which also provides NAFSGL change management resources and FAQs.
  - Mr. Rockelli stated that change requests for the upcoming NAFSGL version 6.1 must be submitted by July 15. Going forward, the change management process will follow a quarterly schedule, with updated versions tentatively released in alignment with the Quarterly NAF Accounting Working Group meetings. He further explained that requests will be reviewed, discussed in a group meeting, and incorporated into the next release once approved.

### **Virtual Collaboration Event Follow-up**

- Virtual Collaboration Event (VCE):
  - Mr. Alex Rockelli mentioned that the first-ever DoD NAF Policy VCE was held 13-15 May 2025, combining the annual NAF financial management and accounting offsite with NAF IT and NAF Procurement stakeholder's sessions. He highlighted that over 75 attendees participated. Various topics focused on cross-NAFI collaboration challenges and opportunities.
  - Mr. Holliday mentioned that Financial Management had the highest turnout at the event, which was widely regarded as a resounding success! Thanks to the positive response and after-action reviews, this combined format is expected to carry forward into future gatherings.
- Key Themes Identified:
  - Mr. Rockelli expounded on the themes of:
    - needing more guidance on executive orders affecting NAF operations.
    - interest in expanded NAF-specific training, including AI, cybersecurity, and Financial Management practices.
    - challenges with managing multiple payment methods and systems.
    - desire for improved data analysis, sharing, and collaboration across Services.
- Action Items:
  - Additional executive order guidance is being developed and will be shared.
  - DFAS will share NAF accounting training resources.
  - A NAF training working group is being considered by OSD.
  - Army and Marine Corps are collaborating on Power BI use and data standardization; expressed interest in forming a data analytics study group.
  - Points of contact for training and DoD FM certification was shared with the Military Services.



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### **Open Discussion / Questions**

- PMR Report & Data Submission Discussion:
  - The open discussion kicked off with a review of the Program-Metric Report (PMR) submission schedule and its alignment with the fiscal year close and annual OP-34 budget exhibit submissions. Mr. Holliday shared that leadership seeks clear justification for any proposed changes to the timeline. The overarching goal remains delivering timely, actionable data to support decision-making. Any suggested adjustments should be directed to Mr. Holliday for evaluation.
  - Mr. Gerald Holliday shared that he is actively exploring technical enhancements to ADVANA. Current efforts focus on enabling copy-paste functionality for PMR data entry, with plans to implement automated data uploads from each of the Military Services' financial systems in the future.

### **Closing Remarks**

- Mr. Holliday announced that the next quarterly meeting is scheduled for September 18th.
- Mr. Holliday reminded attendees to watch for the PMR Dashboard Go-Live materials and the updated point of contact roster, which will be distributed soon.
- Mr. Holliday invited any final questions, thanked the team for their participation, and adjourned the meeting.